# Curriculum Vitae - May 2023

# Adam S. Wilk, Ph.D. (he/him/his)

## CONTACT

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### PROFESSIONAL EXPERIENCE

Rollins School of Public Health	<b>Emory</b>	University	-	Atlanta,	Georgia
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Associate Professor (with tenure), Health Policy and Management

Approved for Sept. 2023

Assistant Professor, Health Policy and Management

August 2015 - August 2023

VA Center for Clinical Management Research - Ann Arbor, Michigan June 2012 - September 2019

Research Analyst (WOC)

University of Michigan School of Public Health - Ann Arbor, Michigan October 2010 - June 2015

Research Analyst, UM Kidney Epidemiology and Cost Center

Research Assistant, Health Management and Policy

University of Michigan Health System - Ann Arbor, Michigan January 2013 - August 2014

Research Assistant, Internal Medicine

Stat Analytics, Inc. - Baltimore, Maryland September 2012 - June 2014

Consultant

**Thomson Reuters** - Ann Arbor, Michigan June - August 2011

Intern, Healthcare Analytics

**The Brookings Institution -** Washington, D.C. November 2008 - June 2010

Project Manager / Programmer

The Lewin Group - Falls Church, Virginia July 2006 - November 2008

Senior Research Analyst

Research Analyst

## **EDUCATION**

# 2015 University of Michigan School of Public Health

Ph.D., Health Services Organization and Policy Economics Cognate

## 2006 Dartmouth College

A.B., Mathematics and Classical Languages and Literatures

## RESEARCH

# Peer-reviewed Publications (\*student co-authors)

- A1. \*Hu, J., Cummings, J. R., Ji, X., & **Wilk, A. S.** "Association between Medicaid Managed Care Network Adequacy Standards and Specialty Care Access among Medicaid-Enrolled Children." *Health Affairs*. In press.
- A2. Patzer, R. E., Zhang, R., \*Buford, J., \*McPherson, L., Lee, Y. H., Urbanski, M., Li, D., **Wilk, A. S.**, Paul, S., Plantinga, L., Escoffery, C., Pastan, S. O. 2023. "The ASCENT Intervention to Improve Access to Reduce Racial Inequalities in Kidney Waitlisting: A Randomized, Effectiveness-Implementation Trial." *Clinical Journal of the American Society of Nephrology* 18(3): 374-382.
  - Editorial: Mohottige, D. & Purnell, T. S. 2023. "The Vexing Problem of Persistent Disparities in Kidney Transplant Care." *Clinical Journal of the American Society of Nephrology* 18(3): 297-299.
- A3. Cummings, J. R., \*Zhang, Y. X., Wilk, A. S., & Marcus, S. 2022. "Mental Health Clinic Administrators' Perspectives on the Impact of Clinic-School Partnerships on Youth Mental Health Services Continuity and Quality." *School Mental Health*. https://doi.org/10.1007/s12310-022-09531-4
- A4. Wilk, A. S., \*Drewry, K. M., Zhang, R., Thorsness, R., Trivedi, A. N., & Patzer, R. E. 2022. "Treatment Patterns and Characteristics of Dialysis Providers Randomly Assigned to the Medicare End-Stage Renal Disease Treatment Choices Model." *JAMA Network Open* 5(8):e2225516. doi:10.1001/jamanetworkopen.2022.25516
  - Press coverage: Stat News
- A5. Wilk, A. S., \*Hu, J., Chehal, P., Yarbrough, C. R., Ji, X., & Cummings, J. R. 2022. "National Estimates of Mental Health Needs among Adults with Self-reported Chronic Kidney Disease in the United States." *Kidney International Reports* 7(7): 1630-1642.
- A6. Wilk, A. S., \*Hu, J. C., Wen, H., & Cummings, J. R. 2022. "Recent Trends in School-based Mental Health Services Among Low-Income and Racial/Ethnic Minority Adolescents." *JAMA Pediatrics* 176(8):813-815.
  - Press coverage: Within 24 hours of publication, reached top 5% of all research outputs scored by Altmetric (attention score 295) and featured in 41 news stories from 39 outlets, including EurekAlert (AAAS), several regional and local newspapers, Popular Science, Drugs.com, Today UK News, and The Medical News
- A7. Cummings, J. R., **Wilk, A. S.**, & Connors, E. H. 2022. "Addressing the Child Mental Health State of Emergency in Schools: Opportunities for State Policymakers." *JAMA Pediatrics* 176(6):541-542.

- Press coverage: Top 5% of all research outputs scored by Altmetric (attention score 171) and featured in 20 news stories published by EurekAlert (AAAS), Medical Xpress, Today UK News, and The Medical News
- A8. **Wilk, A. S.**, Cummings, J. R., Plantinga, L. C., Franch, H. A., Lea, J. P., & Patzer, R. E. 2022. "Racial and Ethnic Disparities in Kidney Replacement Therapies Among Adults With Kidney Failure: An Observational Study of Variation by Patient Age." *American Journal of Kidney Diseases* 80(1):9-19.
  - Editorial: Wang, K. M. & Mendu, M. L. 2022. "Unmasking Disparities in Kidney Replacement Therapy Among Young Patients—A Call to Action." *American Journal of Kidney Diseases* 80(1):1-3.
  - Press coverage: National Kidney Foundation <u>press release</u>, Axios, Telemundo Noticias, Renal & Urology News, MedicalXpress, Today UK News
- A9. Urbanski, M. A., **Wilk, A. S.**, Escoffery, C., & Patzer, R. E. 2022. "Dissemination and Implementation Science: A Primer and Applications in Nephrology." *Kidney360* 3(1):185-189.
- A10. **Wilk, A. S.** & Tuot, D. S. 2022. "Nudging Behavioral Economics into Nephrology Care Delivery Research." *Journal of the American Society of Nephrology* 33(1):9-11.
- A11. \*Drewry, K. M., Trivedi, A. N., & Wilk, A. S. 2021. "Organization Characteristics Associated with High Performance in Medicare's Comprehensive End-stage Renal Disease Care Initiative." *Clinical Journal of the American Society of Nephrology* 16(10): 1522-1530.
  - Editorial: Tummalapalli, S. L. and Mohan, S. 2021. "Value-based Kidney Care: A Recipe for Success." *Clinical Journal of the American Society of Nephrology* 16(10):1467-1469.
  - Press coverage: Newswise, docwirenews
  - Abstract published: Drewry, K., Trivedi, A., & Wilk, A. 2020. "Organizational Characteristics
     Associated with High Performance in Medicare's Comprehensive End-Stage Renal Disease Care
     Initiative." Health Services Research 55(S1):5-6.
- A12. Browne, T., \*McPherson, L., Retzloff, S., Darius, A., Wilk, A. S., Cruz, A., Wright, S., Pastan, S. O., Gander, J. C., Berlin, A. A., & Patzer, R. E, on behalf of the Southeastern Kidney Transplant Coalition. 2021. "Improving Access to Kidney Transplantation: Perspectives from Dialysis and Transplant Staff in the Southeastern United States." Kidney Medicine 3(5): 799-807.
- A13. \*Raj, M., Wilk, A. S., & Platt, J. E. 2021. "Dynamics of Trust between Physicians and Fellow Health Care Providers, and the Role of Health Information Technology." *Medical Care Research and Review* 78(4): 338-349.
- A14. Wilk, A. S., \*Luu, M., & Cummings, J. R. 2020. "Medicaid Managed Care and Providers' Perception of Quality of Care for Children with Chronic Conditions in Georgia." *Journal of Health Care for the Poor and Underserved* 31(2):1488-1504.
- A15. Saloner, B., Wilk, A. S., & \*Levin, J. 2020. "Community Health Centers and Access to Care Among Underserved Populations: A Synthesis Review." *Medical Care Research and Review* 77(1): 3-18.
- A16. \*Raj, M., Platt, J. E., & Wilk, A. S. 2020. "Trust in Provider Care Teams and Health Information Technology-Mediated Communication." *American Journal of Managed Care* 26(1): 400-402.
- A17. **Wilk, A. S.** & Lea, J. P. 2019. "How Extended Hemodialysis Treatment Time Can Affect Patient Quality of Life." *Clinical Journal of the American Society of Nephrology* 14(12): 1687-1689.

- A18. Wilk, A. S., \*Tang, Z., Hoge, C., Plantinga, L. C., & Lea, J. P. 2019. "Association between Patient Psychosocial Characteristics and Receipt of Nocturnal In-center Hemodialysis among Prevalent Dialysis Patients." *Hemodialysis International* 23(4): 479-485.
- A19. Gander, J. C., Zhang, X., Ross, K., **Wilk, A. S.**, Pastan, S. O., Browne, T., Walker, E., & Patzer, R. E. 2019. "Association between Dialysis Facility Ownership and Access to Kidney Transplantation." *JAMA* 322(10): 957-973.
- A20. \*Singh, K. & Wilk, A. S. 2019. "Affordable Care Act Medicaid Expansion and Racial and Ethnic Disparities in Access to Primary Care." *Journal of Health Care for the Poor and Underserved* 30(2019): 1543-1559.
- A21. Wen, H., **Wilk, A. S.**, Druss, B. G., & Cummings, J. R. 2019. "Medicaid Acceptance by Psychiatrists Before and After Medicaid Expansion." *JAMA Psychiatry* 76(9): 981-983.
- A22. Wilk, A. S., Hirth, R. A., & Messana, J. M. 2019. "Paying for Frequent Dialysis." *American Journal of Kidney Diseases* 74(2): 248-255.
- A23. \*Ji, X., Wilk, A. S., Druss, B. G., & Cummings, J. R. 2019. "Effect of Medicaid Disensellment on Healthcare Utilization among Adults with Mental Health Disorders." *Medical Care* 57(8): 574-583.
- A24. Wilk, A. S. & \*Jain, S. 2019. "Effective Population Health Care Delivery under Medicare's Merit-based Incentive Payment System: Realigning Accountability with Capability." *American Journal of Accountable Care* 7(1): 28-30.
  - The American Journal of Accountable Care's Most-Read Stories of 2019 (#5)
- A25. Saloner, B., Wilk, A. S., Rhodes, K. V., Polsky, D., Candon, M., Hempstead, K., Wissoker, D., & Kenney, G. 2019. "Changes in Primary Care Access at Community Health Centers between 2012/2013 and 2016." *Health Services Research* 54(1): 181-186. PMID: 30397918
- A26. \*Jain, S., Wilk, A. S., Thorpe, K., & Hammond, S. P. 2018. "A Model for Delivering Population Health across the Care Continuum." *American Journal of Accountable Care* 9(3): 16-22.
- A27. Wilk, A. S., \*Evans, L. C., & Jones, D. K. 2018. "Expanding Medicaid Access without Expanding Medicaid: Why did Some Non-expansion States Continue the Primary Care Fee Bump?" *Journal of Health Policy, Politics and Law* 43(1):109-127. PMID: 28972017
- A28. Wilk, A. S., Hirth, R. A., Zhang, W., Wheeler, J. R. C., Turenne, M. N., Nahra, T. A., ... & Messana, J. M. 2018. "Persistent Variation in Medicare Payment Authorization for Home Hemodialysis Treatments." *Health Services Research* 53(2): 649-670. PMID: 28105639
- A29. Wilk, A. S. & Chen, L. M. 2017. "Interdependence in Decision-making by Medical Consultants: Implications for Improving the Efficiency of Inpatient Physician Services." *Hospital Practice* 45(5): 222-229. PMID: 29125409
- A30. \*Ji, X., Wilk, A. S., Druss, B. G., Lally, C., & Cummings, J. R. 2017. "Discontinuity of Medicaid Coverage: Impact on Cost and Utilization among Adult Medicaid Beneficiaries with Major Depression." *Medical Care* 55(8): 735-743. PMID: 28700457
- A31. Wilk, A. S. 2017. "Commentary on Health Services Research: Do PAs and NPs in Primary Care Increase Resource Use and Negate Their Cost Savings?" *Journal of the American Academy of Physician Assistants* 30(2): 54.
- A32. Plantinga, L. C., Pastan, S. O., **Wilk, A. S.**, Krisher, J., Mulloy, L., Gibney, E. M., & Patzer, R. E. 2017. "Referral for Kidney Transplantation and Indicators of Quality of Dialysis Care: A Cross-sectional Study." *American Journal of Kidney Diseases* 69(2): 257-265. PMID: 27881246

- A33. McClellan, W., Plantinga, L. C., Wilk, A. S., & Patzer, R. 2017. "ESRD Databases, Public Policy, and Quality of Care: Translational Medicine and Nephrology." *Clinical Journal of the American Society of Nephrology* 12(1): 210-216. PMID: 27852663
- A34. **Wilk, A. S.** & Platt, J. E. 2016. "Measuring Physicians' Trust: A Scoping Review with Implications for Public Policy." *Social Science and Medicine* 165: 75-81. PMID: 27497858
- A35. Wilk, A. S. & Jones, D. K. 2014. "To Extend or Not to Extend the Primary Care 'Fee Bump' in Medicaid?" Journal of Health Policy, Politics and Law 39(6): 1263-1275. PMID: 25248963
- A36. Hirth, R. A., Turenne, M. N., **Wilk, A. S.**, Wheeler, J. R. C., Sleeman, K. K., Zhang, W., ... & Messana, J. M. 2014. "Blood Transfusion Practices in Dialysis Patients in a Dynamic Regulatory Environment." *American Journal of Kidney Diseases* 64(4): 616-621. PMID: 24560166
- A37. Chen, L. M., Wilk, A. S., Thumma, J. R., Birkmeyer, J. D., & Banerjee, M. 2014. "Use of Medical Consultants for Hospitalized Surgical Patients: An Observational Cohort Study." *JAMA Internal Medicine* 174(9): 1470-1477. PMID: 25089592
- A38. **Wilk, A. S.** 2013. "Differential Responses among Primary Care Physicians to Varying Medicaid Fees." *Inquiry* 50(4): 296-311. PMID: 24996753
- A39. Brennan, N. J., Lee, T. A., **Wilk, A. S.**, Lyttle, C. S., & Weiss, K. B. 2010. "Defining an Episode of Care for Colonoscopy: Work of the High Value Health Care Project Characterizing Episodes and Costs of Care." *Gastrointestinal Endoscopy Clinics* 20(4): 735-750. PMID: 20889075

# Papers Under Review (\*student co-authors)

- B1. \*Buford, J., Retzloff, S., **Wilk, A. S.**, \*McPherson, L., Pastan, S. O., & Patzer, R. E. "Association of Race and Age on Transplant Waitlisting among Incident ESKD Patients in the United States." Revise & resubmit.
- B2. \*Dixon, M., Harding, J., **Wilk, A. S.**, Di, M., Pastan, S. O., Hogan, J., & Patzer, R. E. "Setting Reasonable Goals for Kidney Transplant Referral Among Dialysis Facilities."
- B3. \*Drewry, K. M., Cummings, J. R., Patzer, R. E., & Wilk, A. S. "Characteristics of Nephrologists Participating in Medicare's Comprehensive ESRD Care Initiative."
- B4. \*Drewry, K. M., Cummings, J. R., Plantinga, L. C., Lea, J. P., Patzer, R. E., & Wilk, A. S. "Impact of the Comprehensive ESRD Care Initiative on Nephrologists' Treatment of Patients with New-Onset End-Stage Renal Disease."
- B5. \*Hu, J., Cummings, J. R., Ji, X., & Wilk, A. S. "Association between Medicaid Managed Care Penetration and Access to Specialty Care among Children and Children with Special Health Care Needs."
- B6. \*Zhang, Y. X., **Wilk, A. S.**, Yarbrough, C. R., & Cummings, J. R. "Eligibility Thresholds in Medicaid and Children's Health Insurance Program and Receipt of Mental Health Services Among Youth from Low-Income Households."
- B7. \*Koukounas, K., Thorsness, R., Patzer, R. E., **Wilk, A. S.**, Drewry, K. M., Mehrotra, R., & Trivedi, A. N. "Association of Social Risk Factors with Dialysis Facilities' Performance and Financial Penalties in the First Year of the End-Stage Renal Disease Treatment Choices Model."

# Other Publications (\*student co-authors)

- C1. \*Hu, J. C., **Wilk, A.S.**, & Cummings, J. R. 2022. "Medicaid and School Mental Health Services: FAQs." Southeast Mental Health Technology Transfer Center (Southeast MHTTC).
- C2. \*Zhang, Y. X., Wilk, A. S., von Esenwein, S., & Cummings, J. R. 2021. "Recruitment and Retention of School Mental Health Providers: Strategies and Key Resources." Southeast Mental Health Technology Transfer Center (Southeast MHTTC).
- C3. Gander, J. C., George, C., Lang-Lindsey, K., Marshall, D., McCain, C., Segall, M., & Wilk A. S. 2020, Feb. Coping, Living, and Thriving with Kidney Disease. American Association of Kidney Patients. https://aakp.org/wp-content/uploads/2020/02/Coping-Living-and-Thriving-with-Kidney-Disease\_Brochure\_FINAL\_Digital.pdf.
- C4. Wilk, A. S., \*Bayatti, A., & \*Sutton, L. 2019, Feb. 22. "Risk Adjustment Data Validation in Medicaid Managed Care Programs: A Landscape Analysis." Center for Program Integrity, Centers for Medicare and Medicaid Services.
- C5. **Wilk, A. S.** 2018, Mar. 27. "Ask the Experts: The Future of the Medical Profession." WalletHub.com. https://wallethub.com/edu/best-and-worst-states-for-doctors/11376/#adam-wilk
- C6. **Wilk, A. S.** 2017, Jun. 9. "Uncertainty Disrupts More than State Marketplaces." Public Health Post. http://www.publichealthpost.org/research/uncertainty-disrupts-state-marketplaces/
- C7. **Wilk, A. S.** 2017, May 26. "Friday Feedback II: A Health Economist's Take on Medicaid." MedPageToday.com. http://www.medpagetoday.com/PublicHealthPolicy/Medicaid/65613
- C8. Wilk, A. S. 2017, Apr. 3. "Doctors Who Don't Take Medicaid." FactCheck Mailbag. In response to "Fact Check: Medicaid's Doctor Participation Rates." FactCheck.org. <a href="http://www.factcheck.org/2017/04/mailbag-medicaids-physician-participation/">http://www.factcheck.org/2017/04/mailbag-medicaids-physician-participation/</a>
- C9. Manning, W. G., Norton, E. C., & **Wilk, A. S.** 2012. "Explaining Geographic Variation in Health Care Spending, Use, and Quality, and Associated Methodological Challenges." *Institute of Medicine*. <a href="http://nationalacademies.org/hmd/~/media/Files/Report%20Files/2013/Geographic-Variation/Commissioned/Manning Norton Wilk.pdf">http://nationalacademies.org/hmd/~/media/Files/Report%20Files/2013/Geographic-Variation/Commissioned/Manning Norton Wilk.pdf</a>

# Peer-reviewed Conference Presentations (\*student co-authors)

- D1. \*Drewry, K. M., Cummings, J. R., Plantinga, L. C., Patzer, R. E., & Wilk, A. S. "Racial and Ethnic Disparities in the Use of Advance Care Planning Among Medicare Beneficiaries with Kidney Failure." AcademyHealth Annual Research Meeting. June 2023 (accepted).
- D2. \*Drewry, K. M., Mora, A., Kim, D., Koukounas, K., **Wilk, A. S.**, Patzer, R. E., & Trivedi, A. S. "Racial and Ethnic Differences in Transplant Referral and Evaluation Start by Dialysis Facility Assignment to Medicare's Payment Reform." AcademyHealth Annual Research Meeting. June 2023 (accepted).
- D3. Wilk, A. S., \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., & Patzer, R. E. "Dialysis Providers' Role Expectations Related to Transplant Referral Decisions: A Qualitative Study." American Transplant Congress. June 2023 (accepted).

- D4. \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., Patzer, R. E., & Wilk, A. S. "A Grounded Theory Approach to Understanding Dialysis Providers' Transplant Referral Decisions for Patients with Past Non-Adherence." American Transplant Congress. June 2023 (accepted).
- D5. Wilk, A. S., \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., & Patzer, R. E. "How Dialysis Providers Assess and Refer Patients for Kidney Transplant Evaluation: a Process Model." National Kidney Foundation Spring Clinical Meeting. April 2023.
- D6. \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., Patzer, R. E., & Wilk, A. S. "Deliberate Delay in Transplant Education for 'Overwhelmed' Dialysis Patients." National Kidney Foundation Spring Clinical Meeting. April 2023.
- D7. \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., Patzer, R. E., & Wilk, A. S. "Deliberate Delay in Transplant Education for 'Overwhelmed' Dialysis Patients." National Kidney Foundation Spring Clinical Meeting. American Society of Transplantation Cutting Edge of Transplantation. February 2023.
- D8. \*McDonnell, J., Urbanski, M. A., Pastan, S. O., Lea, J. P., Jacob-Arriola, K., Escoffery, C., Patzer, R. E., & Wilk, A. S. "A Grounded Theory Approach to Understanding Dialysis Providers' Transplant Referral Decisions for Patients with Past Non-Adherence." American Society of Transplantation Cutting Edge of Transplantation. February 2023.
  - AST Young Investigator Award (McDonnell)
- D9. \*Drewry, K. M., Mora, A., Kim, D., Koukounas, K., **Wilk, A. S.**, Patzer, R. E., & Trivedi, A. S. "Racial and Ethnic Differences in Transplant Referral and Evaluation Start by Dialysis Facility Assignment to Medicare's Payment Reform." American Society of Transplantation Cutting Edge of Transplantation. February 2023.
- D10. \*Hu, J. C., Cummings, J. R., Ji, X., & **Wilk, A. S.** "Association between Medicaid Managed Care Network Adequacy Standards and Specialty Care Access among Medicaid-enrolled Children." Association for Public Policy Analysis & Management Fall Research Conference. November 2022.
- D11. \*Hu, J. C., Cummings, J. R., Ji, X., & Wilk, A. S. "Association between Medicaid Managed Care Penetration and Access to Specialty Care among Medicaid-enrolled Children." Association for Public Policy Analysis & Management Fall Research Conference. November 2022.
- D12. Wilk, A. S., Di, M., Liu, Z., Plantinga, L. C., Paul, S., Pastan, S. O., & Patzer, R. E. "Comparing Measures for Evaluating Dialysis Facilities by their Kidney Transplant Referral Rates." American Society of Nephrology Annual Meeting. October 2022.
- D13. Wilk, A. S., \*McPherson, L., Bender, A. A., Yarbrough, C. R., & Plantinga, L. C. "Recent Opioid Use and Access to the Kidney Transplant Waitlist Among Older Adults with Kidney Failure." Society for the Study of Social Problems (SSSP) Conference 2022. August 2022.
- D14. \*Drewry, K. M., Cummings, J. R., Plantinga, L. C., Patzer, R. E., & Wilk, A. S. "Impact of the Comprehensive ESRD Care Initiative on Nephrologists' Treatment of Patients with New-Onset End-Stage Renal Disease." AcademyHealth Annual Research Meeting. June 2022.
  - Selected for Best of ARM session: presentation title: "Impact of Alternative Payment Models on Nephrologists' Treatment of Patients with new-onset Kidney Failure."

- D15. Wilk, A. S., \*Drewry, K. M., Zhang, R., Thorsness, R., Trivedi, A. N., & Patzer, R. E. "Characteristics and Treatment Patterns of Dialysis Providers Randomly Assigned to the Medicare End-Stage Renal Disease Treatment Choices Model." American Society of Nephrology Annual Meeting. November 2021.
- D16. Lea, J. P., Gander, J. C., Wilk, A. S., Kahle, E., & Clynes, D. "Disease Management: AAKP Peer Mentorship Project: Coping with Kidney Disease and Choosing (or Changing to) a Treatment Right for You." American Association of Kidney Patients Annual National Patient Meeting. September 2021.
- D17. \*Drewry, K. M., Trivedi, A., & Wilk, A. S. "Organizational Characteristics Associated with High Performance in Medicare's Comprehensive End-Stage Renal Disease Care Initiative." American Society of Nephrology Annual Meeting. October 2020.
- D18. \*Drewry, K. M., Trivedi, A., & Wilk, A. S. "Organizational Characteristics Associated with High Performance in Medicare's Comprehensive End-Stage Renal Disease Care Initiative." AcademyHealth Annual Research Meeting. August 2020.
- D19. Wilk, A. S. "Impact of New Payment Models on High-cost High-need Patients: Discussion." AcademyHealth Annual Research Meeting. August 2020.
- D20. \*Drewry, K. M. & **Wilk, A. S.** "Nephrologist Participation in End-Stage Renal Disease Seamless Care Organizations: Implications for a New Mandatory ESRD Alternative Payment Model." ASHEcon: Conference of the American Society of Health Economists. June 2020.
- D21. Wilk, A. S. & Yarbrough, C. R. "What Do Economists Do in Health Services Research?" Emory University School of Medicine, Health Services Research Core Curriculum. October 2019.
- D22. Wilk, A. S., \*Drewry, K. M., Escoffery, C., Lea, J. P., Pastan, S. O., & Patzer, R. E. "Contraindications to Transplant: Variation in Nephrologist Practices." Southeastern Kidney Transplant Coalition Annual Meeting. Raleigh, NC. October 2019.
- D23. Wilk, A. S., \*Luu, M., & Cummings, J. R. "Quality of Care for Chronically Ill Children and Medicaid Managed Care in Georgia." Association for Public Policy Analysis & Management Fall Research Conference. November 2018.
- D24. Wilk, A. S., \*Luu, M., & Cummings, J. R. "Quality of Care for Chronically Ill Children and Medicaid Managed Care in Georgia." ASHEcon: Conference of the American Society of Health Economists. June 2018.
- D25. Saloner, B., Wilk, A. S., Rhodes, K. V., Polsky, D., Candon, M., Hempstead, K., Wissoker, D., & Kenney, G. "Trends in Primary Care Access at Community Health Centers 2012-2016: Evidence from an Experimental Study." ASHEcon: Conference of the American Society of Health Economists. June 2018.
- D26. Wilk, A. S., \*Evans, L. C., & Jones, D. K. "Expanding Medicaid Access without Expanding Medicaid: Why did Some Non-Expansion States Continue the Primary Care Fee Bump?" Association for Public Policy Analysis & Management Fall Research Conference. November 2017.
- D27. Wilk, A. S., \*Ji, X., Lally, C., & Druss, B. G. "Medicaid Today, Uninsured Tomorrow? Effects of Relaxed Eligibility Redetermination Protocols on Medicaid Participation among Primary Care Physicians." Georgia Health Economics Research Day. October 2017.
- D28. Wilk, A. S., \*Evans, L. C., & Jones, D. K. "Expanding Medicaid Access without Expanding Medicaid: Why did Some Non-expansion States Continue the Primary Care Fee Bump?" American Political Science Association Annual Meeting. September 2016.

- D29. **Wilk, A. S.** "Re-examining Facility-level Effects on Diabetes Care Quality for Veterans." ASHEcon: Conference of the American Society of Health Economists. June 2016.
- D30. Wilk, A. S. "The Medicare Access & CHIP Reauthorization Act (MACRA) and Models for Containing Costs." Advancing Healthcare Quality Research at Emory University. May 2016.
- D31. Wilk, A. S., \*Evans, L. C., & Jones, D. K. "State Efforts to Improve Access in Primary Care: Six States that Did Not Expand Medicaid but Extended the Primary Care 'Fee Bump." The Politics of Health in the US South Vanderbilt University. March 2016.
- D32. Wilk, A. S., Chen, L. M. "The Bystander Effect in Medical Consult Provision: A Game Theoretical and Empirical Analysis." ASHEcon: Conference of the American Society of Health Economists. June 2014.
- D33. Manning, W. G., Norton, E. C., & Wilk, A. S. "Geographic Variation in Health Care and Associated Methodological Challenges." AcademyHealth Annual Research Meeting. June 2013.
- D34. Wilk, A. S. "Differential Responses among Primary Care Physicians to Varying Medicaid Fees." National Research Service Award Research Trainees Conference. June 2013.

# Additional peer-reviewed conference presentations:

- National Kidney Foundation Spring Clinical Meeting (2020, 2021)
- American Transplant Congress (2019)
- American Public Health Association Annual Meeting (2018)
- Association for Public Policy Analysis and Management Fall Research Conference (2017, 2018, 2022)
- Emory University Health Services Research Day (2016, 2017, 2019)
- The Politics of Health in the US South, Vanderbilt University (2016)
- ASHEcon: Conference of the American Society of Health Economists (2014, 2016)
- American Society of Nephrology Annual Meeting (2013, 2015, 2016, 2018, 2019, 2021)
- AcademyHealth Annual Research Meeting (2013, 2014, 2016, 2017, 2018, 2020, 2021)

# **Invited Presentations** (\*student co-authors)

- E1. Wilk, A. S., Drewry, K. M., Mora, A., Trivedi, A. N., & Patzer, R. E. 2023. "Year One in Review: The End-Stage Renal Disease Treatment Choices Model." Renal Physicians Association Annual Meeting. April 2023 (invited).
- E2. Wilk, A. S., \*Drewry, K. M., Zhang, R., Thorsness, R., Trivedi, A. N., & Patzer, R. E. 2022. "Treatment Patterns and Characteristics of Dialysis Providers Randomly Assigned to the Medicare End-Stage Renal Disease Treatment Choices Model." Renal Grand Rounds. Emory University School of Medicine, Department of Medicine, Renal Division. November 2022.
- E3. **Wilk, A. S.** "Medicaid and School Mental Health: A Guided Tour Through Available Resources." Mental Health Technology Transfer Center Region IV. Substance Abuse and Mental Health Services Administration. November 2022.

- E4. Anand, P., Browne, T., Patzer, R. E., & Wilk, A. S. "Changes in Transplant Policy and Impact on Equity in Access." Southeastern Kidney Transplant Coalition Annual Meeting. September 2022.
- E5. **Wilk, A. S.** "Medicaid and School Mental Health 101: How Can Schools Finance School Mental Health Services through Medicaid?" Mental Health Technology Transfer Center Region IV. Substance Abuse and Mental Health Services Administration. March 2022.
- E6. Wilk, A. S. National Institute of Diabetes and Digestive and Kidney Diseases, Workshop: "Designing Interventions that Address Structural Racism to Reduce Kidney Health Disparities." Health Care System Interventions breakout session discussant.
- E7. **Wilk, A. S.** "A Model for Delivering Population Health Across the Care Continuum." National Heart, Lung, and Blood Institute workshop: Building Unifying Systems of Care Addressing Comorbidities in Women & Girls. December 2021.
- E8. **Wilk, A. S.** "Dialysis Facility Providers' Pre-referral Assessments of Patients as Potential Transplant Candidates." Southeastern Kidney Transplant Coalition Annual Meeting. October 2021.
- E9. Lea, J. P., Gander, J. C., **Wilk, A. S.**, Kahle, E., & Clynes, D. "Disease Management: AAKP Peer Mentorship Project: Coping with Kidney Disease and Choosing (or Changing to) a Treatment Right for You." American Association of Kidney Patients Annual National Patient Meeting. September 2021.
- E10. **Wilk, A. S.** "Social Determinants of Health and Home Dialysis." National Institute of Diabetes and Digestive and Kidney Diseases, Home Dialysis Workshop. June 2, 2021.
- E11. Wilk, A. S. & Brady, S. S. "Social Determinants of Health and Home Dialysis: Framework and Discussion." National Institute of Diabetes and Digestive and Kidney Diseases, Home Dialysis Workshop breakout session. June 2, 2021.
- E12. **Wilk, A. S.** "Funding and Sustainability of School Mental Health Services." Mental Health Technology Transfer Center Network. Substance Abuse and Mental Health Services Administration. MHTTC Curriculum Series Module 7 Panel. May 2021.
- E13. **Wilk, A. S.** "Impact of New Payment Models on High-cost High-need Patients: Discussion." AcademyHealth Annual Research Meeting. August 2020.
- E14. **Wilk, A. S.** "Financing School-Based Mental Health Services during a State Budget Crisis." Mental Health Technology Transfer Center Region IV. Substance Abuse and Mental Health Services Administration. July 2020.
- E15. **Wilk, A. S.** "Advancing American Kidney Health (AAKH) Executive Order: Payment Reform." Emory Dialysis Clinical Meeting. November 2019.
- E16. **Wilk, A. S.** "Advancing American Kidney Health (AAKH) Executive Order: Payment Reform." Emory Transplant Center Seminar Series. November 2019.
- E17. Wilk, A. S. & Yarbrough, C. R. "What Do Economists Do in Health Services Research?" Emory University School of Medicine, Health Services Research Core Curriculum. October 2019.
- E18. **Wilk, A. S.** "Executive Order 'Advancing American Kidney Health'." Southeastern Kidney Transplant Coalition Annual Meeting. Raleigh, NC. October 2019.

- E19. Wilk, A. S., \*Drewry, K. M., Escoffery, C., Lea, J. P., Pastan, S. O., & Patzer, R. E. "Contraindications to Transplant: Variation in Nephrologist Practices." Southeastern Kidney Transplant Coalition Annual Meeting. Raleigh, NC. October 2019.
- E20. Wilk, A. S. "Financing School-Based Mental Health Services in Medicaid Managed Care." Mental Health Technology Transfer Center Region IV, School Supplement. Substance Abuse and Mental Health Services Administration. August 2019.
- E21. Wilk, A. S. "Financing School-based Mental Health Services under Medicaid Managed Care." Healthy Students, Promising Futures Learning Collaborative, July Symposium. Healthy Schools Campaign. July 2019.
- E22. Cummings, J. R. & Wilk, A. S. "Trends in Financing for School-based Mental Health Services: Medicaid Managed Care." Mental Health Technology Transfer Center Network, School Supplement National Learning Collaborative. Substance Abuse and Mental Health Services Administration. March 2019.
- E23. Wilk, A. S. "Persistent Variation in Medicare Payment Authorization for Home Hemodialysis Treatments." Renal Grand Rounds. Emory University School of Medicine, Department of Medicine, Renal Division. May 2017.
- E24. Wilk, A. S. "The Medicare Access & CHIP Reauthorization Act (MACRA) and Models for Containing Costs." Advancing Healthcare Quality Research at Emory University. May 2016.
- E25. **Wilk, A. S.** "Re-examining Facility-level Effects on Diabetes Care Quality for Veterans." Veterans Administration Health Economics Resource Center, National Health Economics Seminar. February 2016.

#### **FUNDING**

<ul> <li>Impact of Randomized Payment Incentives on Disparities in Home Dialysis and Kidney Transplantation</li> <li>Role: Co-investigator (MPIs Patzer, Trivedi)</li> <li>Grantor: National Institute of Minority Health and Health Disparities (NIMHD, 1R01MD017080-01)</li> </ul>	February 2022 – January 2027 \$1,301,448
Multi-level Factors that Influence Dialysis Facilities' Assessments of Patient Suitability for Transplantation - Role: Principal Investigator - Grantor: National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK, 1K01DK128384-01)	April 2021 – March 2026 \$757,412
<ul> <li>Impact of Alternative Payment Models on Specialist Care for Patients with New-Onset End-Stage Renal Disease</li> <li>Role: Primary Sponsor (PI Drewry)</li> <li>Grantor: National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK, 1F31DK126501-01)</li> </ul>	September 2020 – May 2022 \$190,096
Enhanced Patient Engagement to Improve Patient-Centered Outcomes among Chronic Kidney Disease Patients  - Role: Emory Co-PI (PI Lea)  - Grantor: Patient-Centered Outcomes Research Institute (PCORI, AAKP-EADI-14537)	July 2019 – March 2022 \$137,651

Nephrologists' Patient Evaluation Criteria and Racial/Ethnic Disparities in Access to Transplantation and Home Dialysis  - Role: Principal Investigator  - Grantor: Healthcare Innovation Program/Georgia Clinical & Translational Science Alliance (#UL1TR002378, PI Taylor)	January 2019 – January 2020 \$21,367
<ul> <li>Region IV Mental Health Technology Transfer Center, Administrative Supplement</li> <li>Role: Co-Investigator and Policy Lead, Supplement on School-based Mental Health (Project Director Cummings; Main Center Project Director Druss)</li> <li>Grantor: Substance Abuse and Mental Health Services Administration (6H79SM081774-01M001)</li> </ul>	August 2018 – August 2023 \$2,303,940
State-led Medicaid Risk Adjustment Data Validation  - Role: Principal Investigator  - Contracting Entity: Centers for Medicare and Medicaid Services, Center for Program Integrity; Direct contractor: Visual Connections LLC	August 2018 – September 2020 \$207,993
Developing a Telemedicine Curriculum for Nephrology Fellows: Expanding Specialty Care to Underserved Populations in Rural Settings  - Role: Co-Investigator (PI Lea)  - Grantor: Emory School of Medicine Dean's Imagine, Innovate and Impact (I³)	February 2019 – January 2020 \$15,000
Quality of Care among Medicaid Managed Care-Enrolled Children with Chronic Illnesses  Receiving Care at Georgia Community Health Centers  - Role: Principal Investigator  - Grantor: Emory University – University Research Committee (#67307)	May 2017 – December 2018 \$29,355

## **AWARDS & HONORS**

- ➤ Best of ARM (2022), AcademyHealth Annual Research Meeting
- Nominee: Eleanor Main Graduate Faculty Mentor Award (2021), Laney Graduate School, Emory University
- Excellence in Teaching Award (2019), Department of Health Policy and Management, Emory University
- Rackham Merit Fellowship (2010-2011, 2012-2013, 2014-2015), University of Michigan Rackham Graduate School
- Ruth L. Kirschstein National Research Service Award T32 Fellowship (2011-2012), University of Michigan School of Public Health
- ➤ Dartmouth College (Class of 2006)
  - o Rufus Choate Scholar (top 5% of graduating class)
  - o Phi Beta Kappa
  - Magna Cum Laude

## **TEACHING**

# Rollins School of Public Health, Emory University, August 2015 - present

Award: Excellence in Teaching Award (2019), Department of Health Policy and Management

Doctoral program (PhD) courses:

Doctoral Seminar in Health Policy (HPM 720 - full course redesign), Spring 2022 - present

Master's program (MPH, MSPH) courses:

Contemporary Issues in Health Economics and Healthcare Management (HPM 531 – designed as a new course), Fall 2016 - Fall 2020 (avg. 13 students)

Health Policy and Resource Allocation (HPM 501), Fall 2016 - Fall 2020 (avg. 95 students)

# Rackham Graduate School - Center for Research on Learning and Teaching, May - December 2014

University of Michigan Graduate Teaching Certificate

## Mentorship

Nominated for Eleanor Main Graduate Faculty Mentor Award (2021), Laney Graduate School

## Dissertation Committee Chair

Kelsey Drewry

"Impact of Alternative Payment Models on Specialist Care for Patients with New-Onset End-Stage Renal Disease"

May 2022

Placement: Post-doctoral Fellowship, Emory University School of Medicine

- \*Awarded "Best of ARM," AcademyHealth Annual Research Meeting (2022)
- \*Rollins School of Public Health Livingston Fellowship (2022)
- \*Dissertation grant recipient: NIDDK 1F31DK126501-01 (Primary Sponsor: Wilk), 2020-2022

# Allison Ju-Chen Hu

"Medicaid Managed Care and Access to Specialty Care"

May 2023

Placement: Post-doctoral Fellowship, Weill-Cornell Medicine

# Dissertation Committee Member

Jennifer McDonnell (Sociology)

"From Sickness to Badness: Dialysis Patient Non-Adherence in an Era of Neoliberal Medicine" Expected graduation: May 2025

# Yidan Zhang

"Three Essays on Behavioral Health Policies, Workforce, and Access to Behavioral Health Care" Expected graduation: August 2023

# Zhuo Yang

"Essays on Impacts of Medicaid Primary Care Fee Bump in 2013-14 on Primary Care Access and Utilization" March 2018

Placement: Associate Principal Scientist, Merck Pharmaceuticals

# Xu Ji

"Three Studies on Mental Health Implications of Discontinuous Insurance Coverage and Medicaid Eligibility Policies"

August 2017

Placement: Steven M. Teutsch Prevention Fellowship, Centers for Disease Control

Current Position: Assistant Professor, Department of Pediatrics, Emory University

\*Recipient of 2018 Outstanding Dissertation Award by AcademyHealth

\*Recipient of 2019 China Health Policy and Management Society Rising Scholar Best Paper Award

## Master's Thesis Committee Chair

#### Sruthi Meka

"Pre-End-Stage Kidney Disease Nephrology Care and Time Interval between Transplant Referral and Evaluation for Patients with Kidney Failure"

Expected graduation: May 2021 – withdrawn (family circumstances)

## Steven Chen

"Association between Patient-Centered Medical Home (PCMH) Care Concordance and Cancer Screening Use in Federally Qualified Health Centers (FQHCs)"

\*Finalist, Shepard Award for most outstanding Rollins School of Public Health Master's thesis, Spring 2020 May 2020

# Lacey Gleason

"Disparities in Mental Health Service Utilization between Native American and White Adults"

Role: Co-chair (with Cummings)

August 2018

#### Katherine Singh

"ACA Medicaid Expansion and Racial/Ethnic Disparities in Primary Care Access"

\*Recipient, Shepard Award for most outstanding Rollins School of Public Health Master's thesis, Spring 2017 May 2017

## Master's Thesis Committee Member

#### Xiuru Ying

"Relationship between Acculturation and Clinical Preventive Care Utilization among Diabetic Asian-Americans"

Expected graduation: May 2023

## Jacob Thomas

"Racial and Socioeconomic Differences in Infection Control Quality at Dialysis Centers"

\*Finalist, Shepard Award for most outstanding Rollins School of Public Health Master's thesis, Spring 2022 May 2022

## Katie Kleeberger

"Racial/Ethnic Disparities in Mental Health Service Use in U.S. Prisons" May 2020

## Jiani Zhou

"Racial/Ethnic Differences in the Treatment of Attention Deficit/Hyperactivity Disorder among Children" May 2016

#### **SERVICE**

### **National Service**

## Policy Guidance (Advisory Role) and Communications

American Society of Transplantation, Kidney Pancreas Community of Practice (2022) – Workgroup member; Participant in Controversies Conference, Developing Policy and Delivery Reform Guidance Concerning Transitions of Care for Transplant Recipients

National Institute of Diabetes and Digestive and Kidney Diseases

- Invited discussant: Identifying Constraints on Funding for Health Systems Interventions that can Address Structural Racism to Reduce Kidney Health Disparities (2022)
- Invited speaker, breakout discussion section moderator and co-leader: Identifying Priorities related to Funding Research on Home Dialysis (2021)

National Heart, Lung, and Blood Institute – Invited speaker: Developing Models of Population Health Care that can Effectively Address Comorbidities in Women and Girls (2021)

Centers for Medicare and Medicaid Services, Center for Program Integrity – Consultant (contract) and advisor to the Center Director: Advising on Medicaid Managed Care and Risk Adjustment (2018-2020)

States and Local Education Agencies – Technical advisor, consultant, and invited speaker: Assisting with Financing School-based Mental Health Services through Medicaid, Departments of Education, and other Federal Sources, through Mental Health Technology Transfer Center, School Mental Health Supplement (2019-present)

- Alabama
- California
- Florida
- Georgia
- Kentucky

- Maryland
- Mississippi
- New Jersey
- North Carolina
- South Carolina
- Tennessee

American Association of Kidney Patients – Collaborator and advisor to Executive Director: Incorporating Evidence into Resources for Individuals with New-Onset Kidney Failure (2019-2021)

Renal Physicians Association – Connect Online Interactive Discussion, Expert Panelist: "Utilizing Telehealth to Manage Patients Receiving Dialysis Care" (2019)

"Weekly Check-up with Dr. Bruce Feinberg", WSB Radio Atlanta AM 750 – Regular guest and contributor: Debates on Health Policy at National and State Levels (2017-2019)

## Grant Proposal Review

Robert Wood Johnson Foundation – Health Data for Action (HD4A), Models of Payment and Care (2021)

Office of the National Coordinator for Health Information Technology – Beacon Community Program (2010)

### Conferences

AcademyHealth Annual Research Meeting, Abstract Review Committee

- "High Cost, High Need Populations" (2020)
- "Measuring Safety, Quality and Value" (2014)

ASHEcon Annual Meeting, Scientific Review Committee

- "Physician/nurse Reimbursement, Training, and Behavior" (2018)
- "Demand for and Effects of Health Insurance" (2018)

# Journal Editorships

BMC Nephrology (2020-present)

- Editorial Advisor, Health Services and Policy section
- Editorial Board Member

# Journals, Ad-Hoc Reviewer (by category)

Health Services Research Journals

BMC Health Services Research

BMC Medical Informatics and Decision Making

British Medical Journal - Open

Health Affairs

Health Services Research

Journal of Health Care for the Poor and Underserved

Medical Care

Medical Care Research and Review

# Clinical Journals

Addiction

Advances in Chronic Kidney Disease

American Journal of Kidney Diseases

American Journal of Transplantation

Annals of Internal Medicine

BMC Nephrology

Clinical Journal of the American Society of Nephrology

Clinical Therapeutics

JAMA

Journal of General Internal Medicine

Journal of the American Society of Nephrology

New England Journal of Medicine

**Pediatrics** 

## Health Economics Journals

American Journal of Health Economics

Health Economics

International Journal of Health Economics and Management

Value in Health

# Service at Emory University

#### Committees

- Search Committee, HPM Department Chair (Jan. 2023-present)
- RSPH Mentoring Task Force (Oct. 2022-present)
- Research Advisory Committee (Sep. 2022-Dec. 2022)
- Shepard Award (Most Outstanding RSPH Master's Thesis) Review Committee (Sep. 2016-May 2019)
  - Chair (Jun. 2017-May 2019)
- RSPH Office of Career Development, Faculty Advisory Board Member (Dec. 2017-Aug. 2019)

## Grant Proposal Review

- University Research Committee (2018-2021)
- Emory-Georgia Tech Healthcare Innovation Program / Atlanta Clinical & Translational Science Institute
  - Student-Initiated Project Grants in Healthcare Innovation (2016-2019)

#### Conferences

- Emory University Health Services Research Day, Poster Judge (2017-2020, 2023)

## Service in the Department of Health Policy and Management

Diversity, Equity, and Inclusion Committee

Co-chair (Jul. 2020-Sep. 2021, Dec. 2022-present)

Co-founder, Member (Jul. 2020-present)

PhD Program Leadership Group, Member (Dec. 2020-present)

Curriculum/Education Committee, Member (Jun. 2018-present)

HPM Seminar Series (Health Economics, Interdisciplinary Health Services Research across Emory), Co-organizer (Aug. 2017-May 2019)

### PUBLIC HEALTH PRACTICE

Southeast Mental Health Technology Transfer Center (MHTTC) Policy Lead, MHTTC School Mental Health Initiative

August 2018 - present

The Southeast MHTTC (PI Druss, School Mental Health Initiative Project Director Cummings) has received five large 1-year supplements to provide training and technical assistance to state and local leaders in education and mental health as well as other stakeholder entities in HHS Region IV (Alabama, Georgia, Florida, Kentucky, Mississippi, North Carolina, South Carolina, and Tennessee) for the advancement of comprehensive school mental health systems. Supplement activities are designed to support the development of leadership capacity, provide training and technical assistance, and disseminate information related to comprehensive school mental health systems.

# Trainings and Webinars

The Southeast MHTTC School Mental Health Initiative has implemented and sponsored in-person and virtual trainings related to comprehensive school mental health systems addressing the following topics: i) school mental health funding and sustainability, ii) recruitment and retention of school mental health providers, iii) implementation of school mental health programs and supports (Tiers 1, 2, and 3), iv) trauma-informed school systems, v) and equity and school mental health. I have served as moderator and co-organizer of 9 webinars and lead speaker for 4 webinars, listed below. These webinars were attended live by more than 400 leaders and stakeholders from more than 40 states (plus DC), their presentation materials have been downloaded more than 600 times, and their recordings have been viewed nearly 150 times.

- Medicaid and School Mental Health 101 (March 2022)
- Funding and Sustainability of School Mental Health Services (May 2021)
- Financing School-Based Mental Health Services during a State Budget Crisis (July 2020)
- Financing School-Based Mental Health Services in Medicaid Managed Care (August 2019)

# Resource Development (2018 to present)

The Southeast MHTTC School Mental Health Initiative has developed and published infographics, reports, and toolkits related to comprehensive school mental health systems. As policy lead, I have led the team's development of products related to school mental health finance, workforce, and policy. These have included nearly 30 infographics and short reports, as well as 2 full-length reports [listed above: C1-2]:

- Medicaid and School Mental Health Services: FAQs (2022)
- Recruitment and Retention of School Mental Health Providers: Strategies and Key Resources (2021)

# Technical Assistance (2018 to present)

In responding to specific information and guidance requests, I have advised dozens of state and local leaders in education and mental health, helping them to navigate how to finance and sustain school-based mental health programs across the U.S. These leaders have represented 11 different states: Alabama, California, Florida, Georgia, Kentucky, Maryland, Mississippi, New Jersey, North Carolina, South Carolina, and Tennessee.

Centers for Medicaid and Medicaid Services (CMS) Center for Program Integrity State-led Medicaid Risk Adjustment Data Validation August 2018 – September 2020

The CMS Center for Program Integrity performs provider/contractor audits and policy reviews, identifying and monitoring vulnerabilities for Medicare and Medicaid and ensuring the program's integrity. Under contract with the Center, I served as an advisor to the Center's Director and other lead officials concerning plans to develop and implement a pilot initiative to review and validate data submissions from Medicaid Managed Care plans in select states.

# Landscape Analysis (2018-2019)

I led a national review and landscape analysis of states' comprehensive Medicaid Managed Care programs and their ongoing efforts to validate Medicaid Managed Care plans' risk adjustment data submissions. The results of this effort were synthesized in a report submitted to CMS in February 2019 [C4 above]:

Risk Adjustment Data Validation in Medicaid Managed Care Programs: A Landscape Analysis (2019)

### Data Validation Pilot (2019-2020)

I led outreach efforts to leaders in data integrity across Medicaid Managed Care programs in 28 states, identifying opportunities to develop and implement a joint state-federal pilot of data validation systems. My work was

pivotal in redirecting these piloting plans to states with established data validation infrastructures analogous to those used for Medicare Advantage plans' risk score data.